# Nordea

# **Global Co-ordinator and Bookrunner**

Expression of interest in potential advisory role to Icelandic State Financial Investments (ISFI) on behalf of the Icelandic State





## **Administrative confirmations**

## A Contact details

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## **Confirmation of applicable operating license**

 Nordea confirms it has the applicable operating licenses for the roles as described in the ISFI's request for expression of interest

## C Consent of expression of interest

 We hereby confirm that we consent to the publication of this expression of interest on the website of Rikiskaup

### Confirmation of interest: Global Co-ordinator and Bookrunner

 Nordea wishes to be considered for a leading, Global Co-Ordinator and Bookrunner role to coordinate and structure the placement of Íslandsbanki shares in Iceland and internationally and subsequent listing

## E Confirmation of Act no. 155/2012 and Íslandsbanki's policy on sustainability

 We hereby confirm that we have read and understood provisions of Act no. 155/2012 and Íslandsbanki's policy on sustainability

## F CSR and management of potential conflicts of interest

Nordea reviews potential investment banking assignments through a centralised process to determine, among other things, whether they present an actual or potential conflict of interest considering its other business activities. Nordea has considered this assignment pursuant to this process. Based on its review Nordea has concluded that, in its opinion, it has no conflict of interest that prevents it from submitting this expression of interest



## The Nordea team – Hands-on senior engagement with leading sector experience and credibility

- Nordea has broad M&A and ECM project experience within FIG, taking a leading role in all parts of preparatory and execution phases for our clients
- We would, upon engagement, provide a full, relevant and highly dedicated team to assist in managing the multiple steps for ISFI towards the contemplated placement of its Íslandsbanki shares

#### Senior sponsorship



Philip Asp Head of Investment **Banking & Equities** 

#### Years of experience: +20 Selected relevant experience:

- Member of Large Corporates & Institutions management team and Deputy Head of Corporates & Institutions
- Global Head of Nordea's Debt & Risk Solutions and member of Nordea Markets' management team Jan-18 to Dec19
- 15+yrs of London Investment Banking experience (Head of Northern Europe Capital Markets Solutions at Deutsche Bank)



**Ingar Nissen-Meyer Head of Corporate Finance** Norway

#### Years of experience: 20 Selected relevant experience:

- Before joining Nordea, Ingar worked for Carnegie in Oslo and Goldman Sachs in London at the Nordic and FIG IBD team
- Ingar has extensive experience from numerous public and private M&A as well as Nordic ECM transactions



Johan Roth Global Head of Equities

#### Years of experience: 20 Selected relevant experience:

- Responsible for all Nordea led ABBs, IPOs and Rights Issues since start 2013
- IPOs of e.g. Offentliga Hus, Nordic Paper, Wäsbygg, Dong Energy, Nets, Pandora, EQT, Karnov, Better Collective and Ahlsell
- 2005-13 ABG Sundal Collier (Managing) Partner UK office, Co-Head of Markets)

## Project leaders



**Peter Rabe** Managing Director, Advisory & ECM

#### Years of experience: 30 Selected relevant experience:

- Responsible for FIG at Advisory & ECM in Stockholm
- IPOs of e.g. EQT, DWS, Lindorff (discont'd), Wästbygg, Ahlsell, Better Collective, iZettle (discont'd), AcadeMedia, Coor, ComHem, Husqvarna, MSAB, Assa Abloy, Securitas
- ABBs in Hoist Finance and SAS



Henrik Brødsgaard Co-Head of ECM Denmark

#### Years of experience: 14 Selected relevant experience:

- Joined Nordea in 2018, previously Morgan Stanley '06-'17 and Nykredit '17
- Responsible for FIG, Co-Head of ECM DK
- Relevant IPOs include Arion Banki, Nykredit (discont'd), Nets
- Relevant M&A include sale of FIH Bank, Sale of VP Securities, Sale of Finansbank, Restructuring of Kaupthing



**Gustaf Winberg** Managing Director, Head of FIG DCM

#### Years of experience: 16 Selected relevant experience:

- Joined Nordea in 2016, previously worked in Barclays and Morgan Stanley IB
- Broad experience in FIG DCM/ECM/ M&A as well as balance sheet advisory.
- Covered Icelandic banking sector since '07
- Advisor on the Landsbanki restructuring 2008 and on various Greek equity transactions and ABN AMRO IPO (2015)



**Jacob Stræte** Associate Director, ECM Norway

#### Years of experience: 6 Selected relevant experience:

- Selected IPOs include BW Energy, BEWi, Musti, Elkem, DWS, Saferoad. Salmones Camanchaca, B2Holding, Siemens Healthineers, Hafnia
- M&A Adviser to Bakkafrost in the acquisition of Scottish Salmon Group and Merger of Tieto and Evry
- 50+ ABBs and Rights Issues



Niklas Håkansson Associate Director, FIG DCM Sweden

#### Years of experience: 7

#### Selected relevant experience:

- Niklas spearheads Nordea's international DCM franchise towards Icelandic Financial Institutions
- Joined Nordea in 2011 and has since captained a wide range of Benchmark and EMTN transactions in EUR and local currencies for FIG clients in the Nordics
- He holds a M.Sc in Finance from Imperial College London





## Nordea has a leading equity research platform with top ranked sector analysts

- Senior pan-Nordic FIG research team with relevant IPO experience from BankNordik, DWS and EQT IPOs
- Broad coverage universe across Nordic banks from large caps to small caps with consistent coverage ensuring close and engaged investor interaction



#### Jakob Brink

FIG Sector Coordinator

Years of experience: 16 Years in Nordea: 3

2017 -Nordea 2012 - 2017ABG 2004 - 2012 Handelsbanken

#### Danske Bank SAMPO 🗲 GROUP Tryg 🔘 Nordea EQT JYSKE BANK

Relevant coverage

Spar word Topdanmark Landbobank

storebrand Sydbank BANK**NORDIK** 

#### Research ranking



Pan-European ranking











#### Rickard Strand

Senior Analyst

Years of experience: 14 Years in Nordea: 5

2015 -Nordea 2012 - 2015 Shirtonomy 2011 - 2012Danske Bank 2006 - 2011HQ Bank

#### Relevant coverage

## Swedbank



Nordea

Handelsbanken

#### Research ranking



Bank and insurance



Bank and insurance

Research rankings for Swedish financial research team1



#### Ulrik Zürcher

Senior Analyst

Years of experience: 6 Years in Nordea: 1

2020 -Nordea 2018 - 2020 Danske Bank 2015 - 2018 Fondsfinans 2014 - 2015 Kempen & Co.

#### Relevant coverage

Topdanmark 🔆

SAMPO **S** GROUP









#### Research ranking



tns sifo prospera '19

Bank and insurance



Bank and insurance

#### Nordea coverage<sup>3</sup>

		Nordea	DNB	SEB	Swedbank 🌑	Handelsbanken	Danske Bank	O JYSKE BANK	Landbobank	bank <b>norwegian, dk</b> 2	Sydbank	spar word	SPAREKASSEN SJÆLLAND	BANK <b>NORDIK</b>
	Current rec.	n.a.	HOLD	BUY	HOLD	HOLD	BUY	HOLD	BUY	BUY	BUY	HOLD	n.a.	n.a.
	Target price	n.a.	n.a.	SEK 106	n.a.	n.a.	DKK 130	n.a.	DKK 621	NOK 94	DKK 143	n.a.	n.a.	n.a.
	Coverage	~19 years	~12 years	~19 years	~19 years	~19 years	~19 years	~19 years	~10 years	~2 years	~19 years	~18 years	~2 years	~3 years
	# of reports	354	275	254	267	259	411	246	146	24	209	158	34	43

<sup>1)</sup> Rickard Strand was not working as an equity analyst at the time 2) Traded volume LTM. 3) Target price n.a. for "Hold" recommendation and for commissioned research (Sparekassen Sjaelland and BankNordik). Coverage based on no. of years since first reported research. # of reports is total number of published reports from Nordea Markets about each bank, respectively.

Source: Bloomberg as of 10.02.2021, Nordea research, Capital IQ.





## Nordea is the leading bank in Nordic ECM

- A. Nordea has consistently been the top ECM bank in the Nordics leading other Nordic and international banks in both IPO and overall ECM transactions
- B. Driven partially by our well invested Equity Sales and Research platform with significant pan-Nordic and international footprint, which
- C. Has a strong track record of generating outsized demand in transactions and by continued research coverage and investor interaction also maintain market leading trading market shares

#### A. Nordea is the clear #1 in Nordic ECM (2016-2021YTD, EURm)<sup>1</sup> **Nordic IPOs (JGC)** Nordic ECM (JGC&BR) Nordea Nordea 8.7 29.0 8.5 Carnegie Morgan Stanley 23.2 18.6 Carnegie SEB **JPMorgan** 7.7 Morgan Stanley 18.6 Deutsche Bank 4.8 Danske Bank 179

## B. Nordea's leading and top-ranked equity house will ensure the best marketing



#### **Private Sales**

- Nordea Private Banking is the dominating wealth advisory provider in the Nordic
- 25 private sales specialists covering c. 2,500 wealthy individuals and smaller institutions in the Nordics
- The Private Sales team is highly engaged in IPOs and has a strong track record of generating meaningful demand

Largest Nordic bank in Nasdaq Nordic main cash markets (Market share, 2020)







C. Best ir	n class aftermarket support						
IPO	Placing power <sup>2</sup>	Trading mkt share and rank post IPO		IPO date	# published # hosted event: reports (since IPO) <sup>3</sup> (since Jan-2016) <sup>4</sup>		
RENEWCELL	55%	15.8%	#2	Nov-2020	1	1	
H OFFENTLIGA	60%	28.8%	#1	Oct-2020	2	0	
NORDICPAPER )	46%	21.9%	#1	Oct-2020	2	0	
WÄSTBYGG	56%	34.8%	#1	Oct-2020	1	0	
ж kojamo	37%	70.6%	#1	Jun-2018	14	13	
BC	59%	27.4%	#1	Jun-2018	24	16	
ALTIA	47%	66.6%	#1	Mar-2018	23	10	
Orsted	24%	8.0%	#2	Jun-2016	45	15	
<b>TOKMANNI</b>	49%	30.3%	#1	Apr-2016	44	12	
bravida	41%	23.0%	#1	Oct-2015	44	22	
<b>I</b>	24%	13.4%	#1	Mar-2014	59	18	
ÖSSUR.	Domiciled on Iceland, dual-listed in Denmark, where Nordea has coverage	12.4%	#4	Oct-2009 <sup>5</sup>	92 <sup>5</sup>	22	
BANK <b>NORDIK</b>	Domiciled on Faroe Islands, dual-listed in Denmark, where Nordea has coverage	29.0%	#1	Oct-2017 <sup>5</sup>	43 <sup>5</sup>	8	

Note: 1) Deals with a value < EUR 50m have been excluded 2) Total allocations excluding US; Blue indicate Nordea demand of total and grey other syndicate banks 3) Excl. flash comments 4) IPOs later than Jan-2016, only events since IPO included 5) Based on Nordea's initiation of coverage date Source: Nasdaq, Nordea, Dealogic as at 10.02.2021





## IB platform with unrivalled experience from some of the most recent high profile transactions

# **ECM related FIG transactions**

#### **October** 2020



Share buyback



Up to ISK 1.6bn

Manager

September 2019

IPO



**Deal value** SEK 13.5bn

Joint Bookrunner

March 2018

IPΩ



// DWS

**Deal value** 

EUR 1.4bn

Co-Lead Manager

2016



November



**Deal value** 

EUR 4.1bn

Financial Adviser to Lindorff

**November** 2016

Accelerated bookbuilding

Danske Bank

**Deal value** DKK 3.2bn

Joint Bookrunner

September 2016

IPΩ



**Deal value** DKK 18.1bn

Joint Global

Coordinator and Joint Bookrunner

### Privatisation experience

#### June 2018



Accelerated bookbuilding



**Deal value** 

SEK 652m

Joint Bookrunner

March 2018



ALTIA

Deal value **EUR 173m** 

Sole Global Coordinator

March 2018



Accelerated bookbuilding

SAMPO 5 GROUP

**Deal value** 

**EUR 468m** 

Joint Bookrunner

**October** 2016





Deal value

**SEK 275m** 

Joint Bookrunner

June 2016

IPO



Deal value

DKK 19.7bn

Joint Global Coordinator and Joint Bookrunner

#### Icelandic FIG issuance with Nordea involved

#### October 2020

General Corporate purposes



SEK 500mn 3mS+155bp NOK 500mn 3mN+155bp Due Oct'23. Senior Unsecured Joint Bookrunner

February 2019 General Corporate purposes

Landsbankinn Landsbankinn

SEK 500mn 3mS+175bp NOK 1bn 3mN+175bp Due Feb'22, Senior Unsecured Joint Bookrunner

April 2020

Tender Offer, 100% Take-up



SEK 350mn 3mS+120bp Due Jul'24 Senior Unsecured

Sole Bookrunner

Íslandsbanki

November 2018 General Corporate purposes

💢 Arion banki Arion banki

SEK 500mn 3mS+310bp Call Nov'23 Tier 2

Joint Bookrunner

July 2019

General Corporate purposes



NOK 300mn 3mN+365bp Call Jul'24 Tier 2

Sole Bookrunner

April 2018 General Corporate Purposes

Íslandsbanki Íslandsbanki

4NC3, Call Apr'21 Senior Unsecured

SEK 1bn 3mS+80bp Joint Bookrunner

Senior Unsecured

June 2019

General Corporate purposes

Íslandsbanki Íslandsbanki

SEK 500mn 3mS+390bp Call Jun'24 Tier 2

Joint Bookrunner

August 2018

General Corporate purpose Íslandsbanki Íslandsbanki

SEK 500mn 3mS+250bp Call Aug'23

Tier 2 Joint Bookrunner

Tier 2

Tender Offer







## Top ranked ESG research team supported by Nordea's group wide focus on sustainability

- At Nordea we strive to deliver great customer experience, and to build trust through acting with integrity
- This includes upholding the ethical standards in Nordea's Code of Conduct and Sustainability Policy
- Further information about the work Nordea does to contribute to society's common goals can be found on https://www.nordea.com/en/about-nordea/nordea-in-society/

#### Overview of Nordea's ESG research capabilities



#### Marco Kisic

Head of ESG Research

Years of experience: 14 Years in Nordea: 2

2019 –	Nordea
2017 - 2018	CDP
2014 - 2017	Eisenstat Capita
2011 - 2014	Nomura
2010 - 2011	Capco
2006 - 2010	PwC









>1,000 pages thematic research published











Research ranking



With Nordea in a potential Co-ordinator role, Marco Kisic and team will be ready to provide advise on how to achieve optimal ESG positioning leading up to the IPO

### Acknowledgements for our sustainability work

- Best ESG process (CFI.co)
- Corporate Knights 2021 Global 100 index of 100 most sustainable corporations in the world
- Nordea Asset Management in top 10 list of best-selling asset managers within sustainable funds (Morningstar) and won the 'ESG engagement initiative of the year' prize in the 2020 Sustainable Investment Awards
- Nordea funds received high rankings in responsibility assessment in a responsible investment report by the UN
- Constituent of the FTSE4Good Index Series



### Sustainability highlights 2020

- New sustainability strategy with progressive quantitative targets for 2030
- Joined Partnership for Carbon Accounting Financials (PCAF) and founding member Net-Zero Asset Manager Initiative
- New tool for comparing sustainability footprint of investment portfolios
- Launched energy-saving loan in Denmark
- Upgraded MSCI rating (AA)

### Sustainability ratings

**ISS ESG ▷** 

Company Rating: C (A+ to D-)1



ESG Score: 21.9 (0 to 100)2



ESG Rating: AA (AAA to CCC)

1) Highest rating within sector is C+2) Lower score represents lower ESG risk (scale has changed, previously the other way around)





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